COMMAND PHILOSOPHY

The mission for CJTF-HOA is to provide, for our host nations, a stabile, secure environment where all people have the freedom of choice. Where education and prosperity are within each person's grasp and the Terrorists whose extremist ideology seeks to enslave nations do not infringe upon the right to self-determination.

Our Force is comprised of Soldiers, Marines, Sailors, Airmen, Civilians and our partner nations. Each member must share this vision and must be dedicated to accomplishing the mission. Our focus is regional and is centered on ensuring our host nations have the capacity to secure their homeland and can contribute to the Horn of Africa's future. Together CJTF-HOA and our Hosts will seek out and destroy the terrorist social infrastructure, take away their safe haven and drive them from this region. In so doing we will set the conditions for economic growth, establish enduring relationships and a secure world for our children.

The task at hand is immense and to accomplish it will take our most sincere efforts. We are a force of economy in which there is no place for anything less than total commitment... to give less than our best is to aid the enemy.

We must project our attitude of absolute loyalty, unending tenacity, and total conviction... we are the epitome of professionalism. Our performance, our appearance, and the perception we precipitate while on liberty... all have a direct impact on the success or failure of this Task Force. We must stay fit, mentally, physically, spiritually and emotionally. We represent the future, we must ensure that this future in one that our host nations want. We are the standard by which this task force and each coalition nation are judged.

You are the weapon of choice and our most precious resource. Leaders must serve their subordinates. We must set the example. We must know our people and capitalize on their abilities. It is our responsibility to ensure each member of our task force is properly equipped and trained. Demand teamwork, professional excellence, and provide just discipline.

Finally, every member has the right to be treated with dignity and respect at all times. Our core values must be honor, courage, and commitment. We must be imbued with honesty, integrity, and respect for all. We cannot do anything less, for to do so is to tarnish all in which we believe.

We cannot waiver, we must remain steadfast, and we must demand excellence from ourselves and from each other. We will win this war and secure a bright future for our hosts and for our own nations, but we must do it as a team.

T. F. GHORMLEY

Combined Joint Task Force
Horn of Africa